



U.S. Department  
of Transportation  
**Federal Highway  
Administration**

**Alaska Division**

January 14, 2019

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Mr. John MacKinnon  
Commissioner  
Alaska Department of Transportation and Public Facilities  
PO Box 112500  
Juneau AK 99811-2500

Dear Mr. MacKinnon:

The Alaska Department of Transportation and Public Facilities (DOT&PF) submitted the *2018 DBE Program Action Plan* as required when the DBE program goal is not met. The program goal for FFY18-20 was 8.83 percent to be achieved through wholly race-neutral means and the DOT&PF achieved 8.60 percent.

While the DOT&PF did not meet the goal, the utilization rate achieved documents the effort invested in the DBE program by your agency over the last several years. The shortfall does not warrant actions in addition to what is currently in place and noted on pages 7 and 9 of the *2017 DBE Program Shortfall and Analysis and Action Plan*, including outreach to DBEs to evaluate low bid response rates and new DBE orientation. The *2018 DBE Program Action Plan* is accepted.

The DOT&PF should continue to submit monthly utilization reports to this office and should submit by March 31, 2019, a determination of whether the program goal of 8.83 percent will be achieved. This determination will need to include the methodology for projecting the level of achievement and what the expected achievement will be. Should the determination be that the program goal will not be achieved, the DOT&PF will need to submit a revised Good Faith Efforts program, a methodology for establishing project goals, and a plan for ensuring that the DOT&PF and the highway construction industry understands the application of project goals in a race-neutral environment.

Please convey our appreciation for the work carried out by the DOT&PF Civil Rights Office staff to bring the DBE utilization rate to this level.

Should you have any questions regarding the DBE program, please let me know. I can be reached at 907-586-7180.

Sincerely,

Sandra A. Garcia-Aline  
Division Administrator

cc: Dennis Good, Program Manager, Civil Rights Office  
Sunny Haight, Division Operations Manager