

# Alaska's transportation workforce detours

Maximizing training opportunities & outcomes in DOT&PF's key industries

**UAA's Institute of Social and Economic Research** 

**Alaska Department of Transportation & Public Facilities** 

Staci Corey

Dayna DeFeo, PhD

Trang Tran, PhD

**Zhenia Peterson** 

Cristina Demattio



### Acknowledgements

This work was completed with support from shareholders in the education & workforce development community.

University of Alaska

**AVTEC** 

AGC Alaska

Alaska Works

Alaska DOLWD

Alaska Safety Alliance

Alaska DEED

Union training centers

Regional training centers

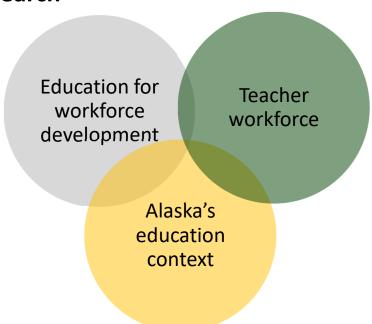
Thank you to the training providers and employers who completed interviews and surveys!

### Our institute & center

### Institute of Social & Economic Research

- Alaska-focused
- Nonpartisan
- Policy-focused
- Intended to help people understand social and economic systems

### **Center for Alaska Education Policy Research**



### Presentation overview

- Research focus & scope
- Methods
- Report overview
- Workforce projections & trends
- Secondary & postsecondary training programs
- Employer perspectives
- Recommendations
- Q&A and feedback

### Research focus

This work was commissioned by the Alaska Department of Transportation and Public Facilities (DOT&PF) Office of Civil Rights in anticipation of infrastructure investments and multiple projects.

#### **Research Questions**

- Does Alaska have the workers it needs for upcoming construction projects and infrastructure development?
- What can be done to improve underrepresented Alaskans' access to high-wage, highdemand construction jobs throughout the state?

### Introduction & scope

#### **Goals**

- Describe current Alaska workforce in priority occupations
- Identify projected growth in those occupations
- Identify how the state could fill positions in those jobs, especially with underrepresented groups

### **Priority/target occupations**

Carpenters

Cement masons

Electrical workers

Ironworkers

Operating engineers

Pile drivers

Plumbers & pipefitters

Truck drivers

Construction laborers

### Methodology Synthesized data across a variety of sources

### **Primary data**

### **Secondary data**

#### **Interviews**

- 18 training providers
- 15 employers

#### Surveys

- 30 training providers
- 117 employers

### Alaska DOLWD employment data

• Aggregate statistics

### Publicly available data

- Alaska DOLWD
- US Department of Labor
- Alaska DEED

### Report overview

- Comprehensive profiles for each of the 9 target occupations
  - Occupation overview
  - Wages
  - Age, gender, & place of residence
  - Projected growth
  - Movement in & out of the occupation
  - Training overview
  - Employer challenges/perspectives

# Research & Technology

Transfer



Alaska's Transportation Workforce Detours: Maximizing training opportunities and outcomes in DOT&PF's key industries.

FINAL REPORT



Prepared by:
Staci Gorey
Dayro Jean DeFeo
Beett Watson
Trang C. Tran
UAA Institute of Social and Economic Research
University of Alaska Anchorage
Report # F1FW-A-K-4000(212)
June 30, 2025

Prepared for:

Alaska Department of Transportation & Public Facilities Statuwide Research Offic 3332 Channel Dittu Januara, AS 99801-7898 QR link to report:

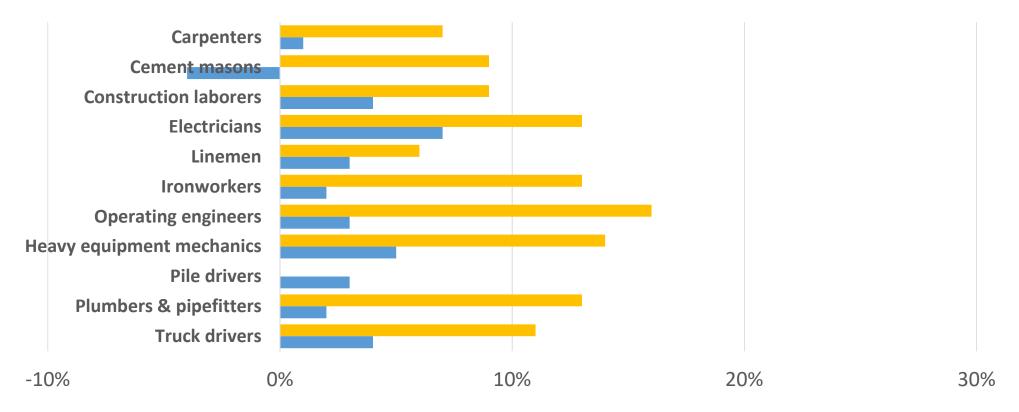


# Workforce projections & trends

"We have had challenges in some of the more remote locations ... getting local qualified workers."

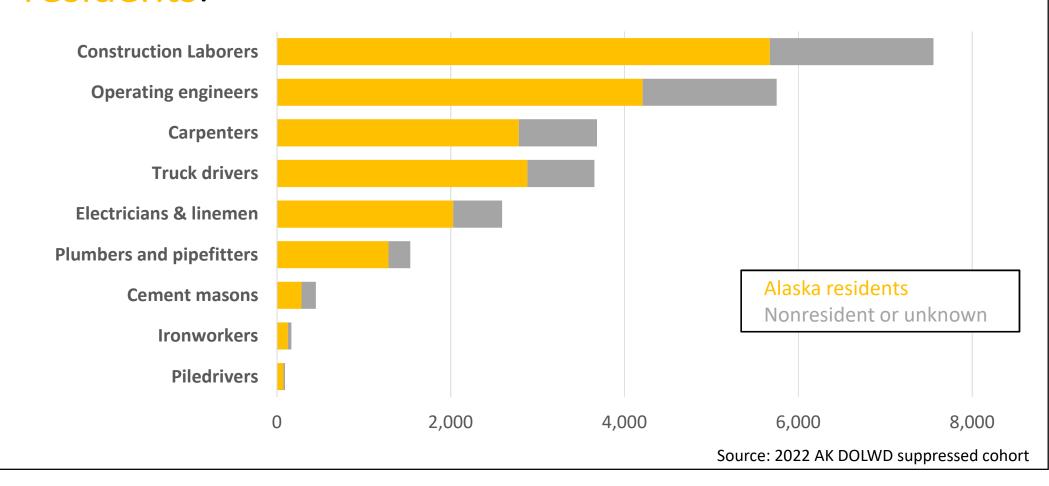
- Training provider

# Projections for 2022-2032 show Alaska outpacing national growth for target occupations.

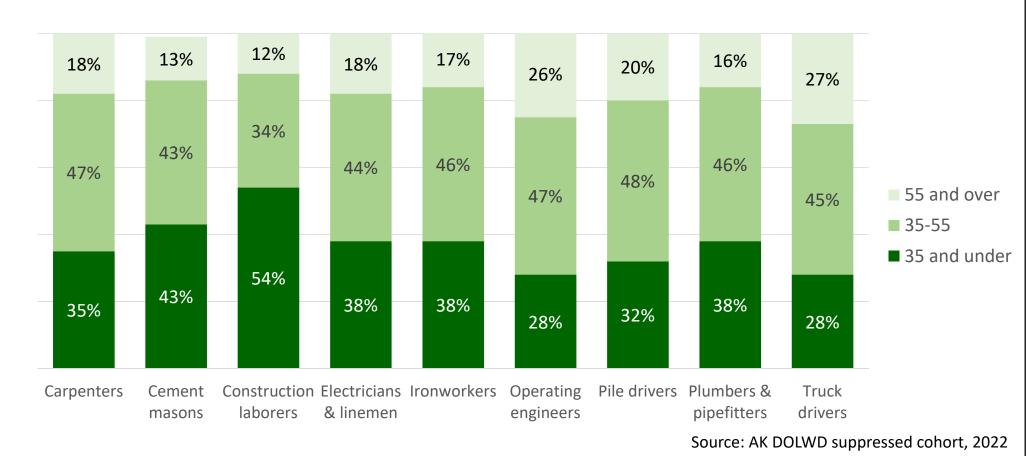


Alaska source: Projections Central 2022-2032 long-term projections United States source: Bureau of Labor Statistics 2022-2032 employment projections

# 76% of the priority occupation workforce is Alaska residents.



# Construction laborers have the youngest workers; truck drivers & operating engineers have the oldest.

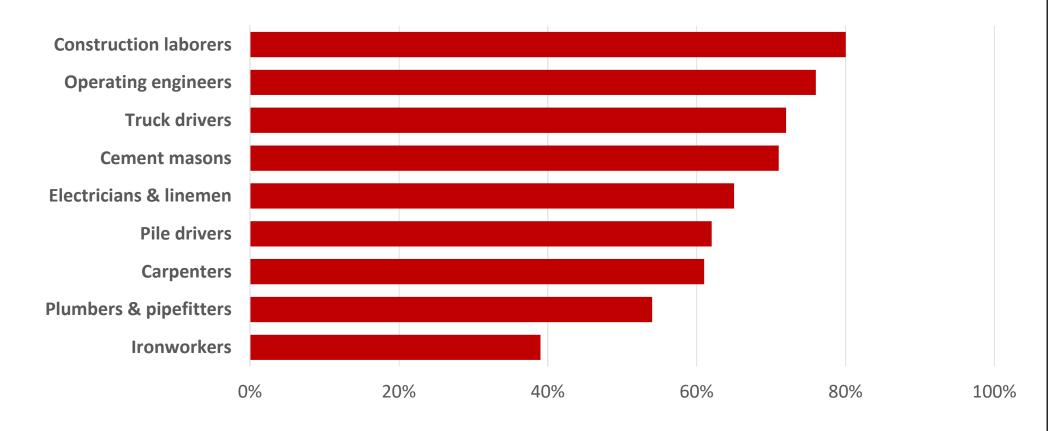


# Women represent fewer than 5% of workers in the priority occupations.

- Highest representation in construction laborers (11%)
- Lowest representation in pile drivers and plumbers & pipefitters (3%)

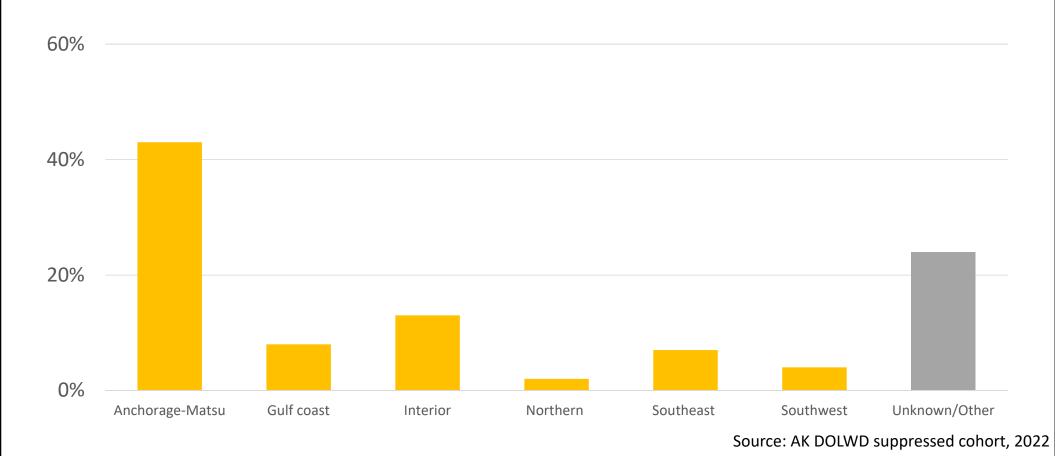


# Across the priority occupations, women take home less pay than men.



Source: 2022 AK DOLWD suppressed cohort

# Most workers live in the Anchorage-Matsu area.



# Secondary training programs

"I think one the best ways to go about [growing our workforce] would probably be stimulating a little more interest in the younger people ... I'm talking about the ones that are like in fifth and sixth grade. [Get them interested] in the construction industry."

- Training provider

# Alaska's secondary education construction training

# State programs

- AK Dept. of Education & Early Development distributes federal funds to support school districts in CTE programs
- AK Workforce Investment Board (AWIB) grant funds for AK Construction Academies and State Training and Employment Programs (STEP)

# District & local programs

• School districts offer CTE classes, offered through high schools and some middle schools

### Alaska's secondary education construction training

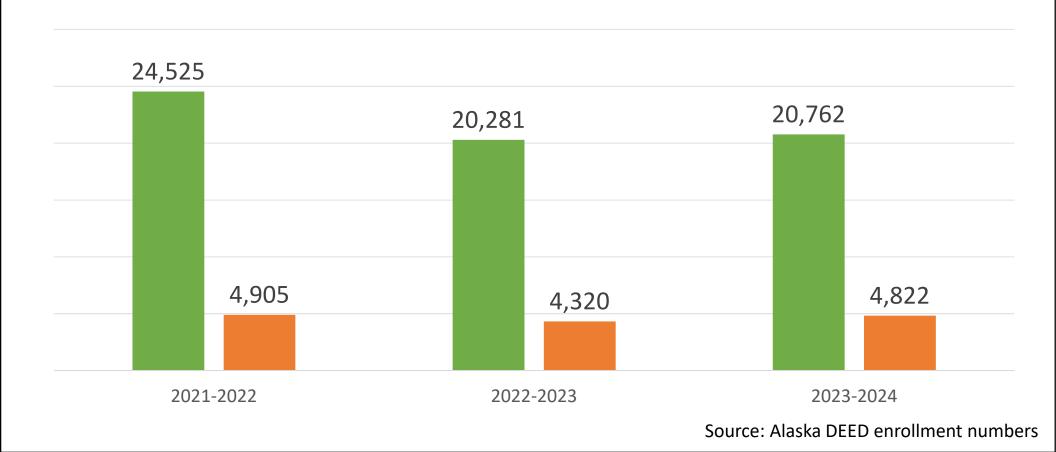
# School districts enhance their CTE construction programs, through:

- Specific within-school career pathways related to construction, welding, or transportation
- Specialized programs at CTE high schools
- Working with industry partners including unions, regional training centers, local and statewide nonprofits and Alaska Native corporations
- Partnering with post-secondary institutions for credits or dual enrollment



DOT&PF CRO Alaska Construction Career Day brings together industry partners with high school students.

# Construction courses make up about one-fifth of all CTE enrollments in Alaska high schools.



## Postsecondary training programs

"Keeping them in our community is very important ... we have a lot of people that leave. And the more people that leave ... it really affects our whole community..."

- Employer

### Post secondary training landscape

**Types of construction training programs** 

**Training settings** 

Skills training

Pre-apprenticeships

Apprenticeships/internships

Unions training centers

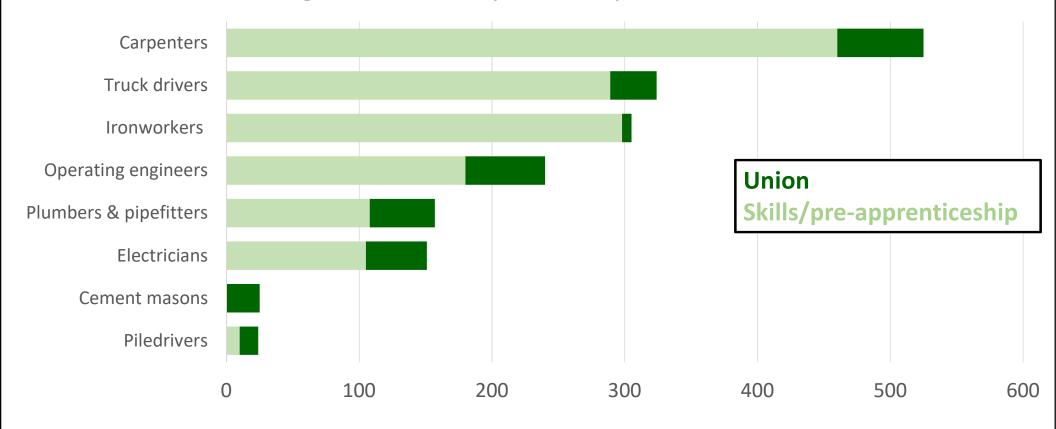
College campuses

Online

Job sites

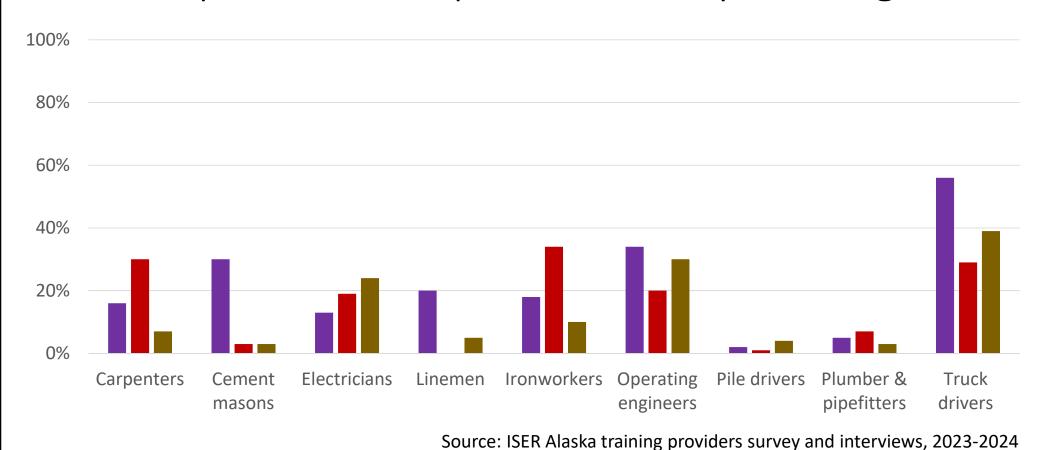
Regional/local vocational training centers

# Annual admissions to skills/pre-apprenticeship and union trainings differ by occupation.



Source: ISER Alaska training providers survey, 2024

# Women, students of color, and rural students are underrepresented in postsecondary training.



# Training programs across all occupations identified common challenges.

Visibility or value of the industry

**Funding** 

Access or proximity to training centers

Balancing work and training

Seasonality & physical aspect of the job

Availability of qualified applicants

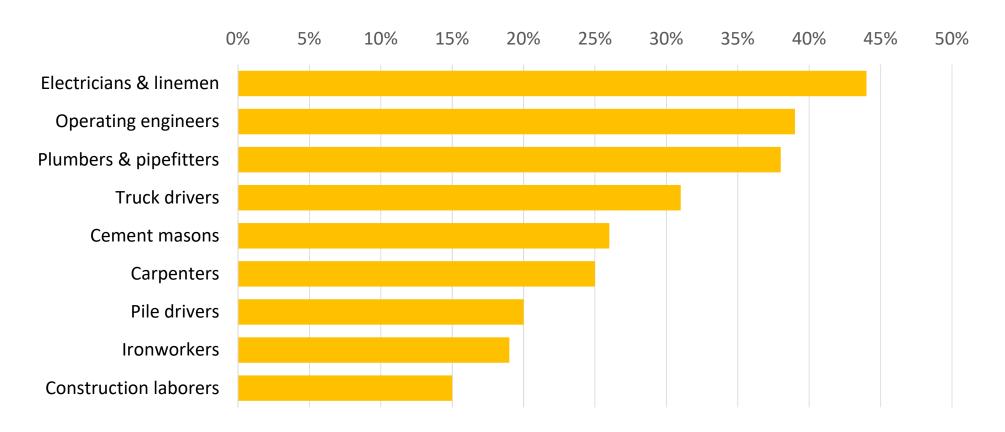
Source: ISER training providers survey and interviews, 2023-2024

## Employer perspectives

"I'd like to see the State really invest in workforce development. ... We've got a lot of work in the state that's gonna need these kinds of trained people."

- Employer

# The 5-year retention rate across all priority occupations averages 30%.



Source: Alaska DOLWD suppressed 2017 and 2022 cohort transition data

# Top 5 employer challenges across all target occupations

- Worker shortages
- Skill gaps
- Competition w/AK employers
- Aging/retiring workers
- Lack of workers in rural areas

Source: ISER employers survey, 2024

- Employers of pile drivers were more likely to report recruitment and hiring challenges.
- Employers of ironworkers were the least likely to report worker shortages but still rated it as a small to moderate challenge.
- The lowest ranked challenges across all the occupations were finding union workers and strict/changed licensing requirements.

### Recommendations

"We're all trying to chase the same thing, and it's too bad that we're not all doing it collectively."

- Training provider

### Crosscutting Recommendations



**Access** - Expanding training access by investing in flexible, technology-enabled, and rural-accessible programs



#### Outreach -

Strengthening outreach to youth, women, and underrepresented groups



Value - Promoting the value & wide variety of

career paths in construction



**Retention** – Supporting year-round employment with

cross-training and offseason job matching to retain workers and

instructors



#### Partnerships –

Strengthening partnerships between trades, training programs, and industry to streamline career pathways



#### **Compensation -**

Offering competitive pay, benefits, and supports for workers



**Supports** – Reducing barriers to training and employment through supportive solutions with travel, housing, and childcare

### Thank you! Questions? Feedback?

- Contact us directly!
- Share this information!
- QR code for report



#### **UAA ISER**

### Dayna

djdefeo@alaska.edu

#### Staci

slcorey@alaska.edu

### **Trang**

tctran@alaska.edu

#### **DOT&PF**

#### **Zhenia**

zhenia.peterson@alaska.gov

#### Cristina

cristina.demattio@alaska.gov