



ALASKA INTERNATIONAL AIRPORT SYSTEM

Airside Development & Strategic Partnership Initiative

INVESTMENT SNAPSHOT

Ted Stevens Anchorage International Airport (ANC) is one of the world's leading air cargo hubs and a primary gateway between Asia and North America. The Alaska International Airport System sought private-sector partners through a formal Request for Information (RFI) to advance airside infrastructure, cargo logistics, and aviation industrial development.

1 | GROWTH

Rapid Expansion at a Strategic Global Hub

- Strategic Location: Anchorage sits on the great circle route between Asia and North America, the shortest global air cargo corridor.
- Global Position: ANC ranks #3 globally for air cargo, reflecting its expanding role in international logistics.
- Strong Passenger & Cargo Demand for AIAS:
 - 12%+ passenger growth over five years
 - 15%+ cargo tonnage growth over five years
- Expanding Market: Added 5 passenger and 6 international cargo carriers.
- U.S. Growth Leader: Fastest-growing U.S. airport by interstate seat capacity, with Southwest launching service in 2026.

2 | OPPORTUNITY

Capacity Constraints + Unique Global Advantages

- Projected cargo facility demand exceeds 1.2M SF existing capacity by up to 800,000 SF, with apron shortfalls of up to 450,000 SY.
- Growth is constrained not by demand, but by available infrastructure and operational efficiency.
- Unique Cargo Transfer Authority: The Ted Stevens cargo amendment allows cargo to be transferred, interlined, or moved between Alaska and another U.S. point by foreign carriers without being treated as domestic cabotage, provided the cargo remains part of a continuous international journey.
- Foreign Trade Zone (FTZ): ANC operates within a federal FTZ, allowing duty deferral, re-export, and value-added logistics operations.
- Creates immediate opportunity for private capital deployment in scalable, globally competitive aviation infrastructure.

3 | INTEGRATED AIRFIELD SYSTEM

- Global cargo platform: 24/7 operations, no slot constraints, and three runways over 10,000 feet.
- System resiliency: Fairbanks International Airport provides a fully capable diversion airport in a different climate zone, ensuring operational continuity and excess capacity.
- Development-ready land: Multiple parcels, including sites from 80 to 260+ acres, support phased expansion.
- Direct airfield access enables development of hardstands, cargo terminals, MRO, and logistics facilities.
- Integrated fuel, ramp, and cargo systems support rapid deployment and seamless operations.
- Supported by long-term ground leases and an established FAA-compliant framework.

4 | PARTNERSHIP MODEL

RFI is closed for Private Investment

- AIAS has issued a formal Request for Information to engage developers, operators, and capital partners.
- Focus on concepts that improve:
 - aircraft throughput and turn times
 - cargo flow and handling efficiency
 - fueling, deicing, and ramp operations
 - overall airfield performance and resiliency
- Strong preference for private investment, innovative delivery models, and revenue-generating concepts.
- Projects designed to maintain competitive airline costs while expanding capacity.
- Flexible delivery: lease, private development, hybrid, or airport-led infrastructure.



State of Alaska Department of
Transportation & Public Facilities



ALASKA INTERNATIONAL AIRPORT SYSTEM

Strategic Global Position. Ted Stevens Anchorage International Airport lies along the great-circle routes linking Asia and North America, allowing efficient refueling, cargo transfer, and network optimization within approximately 9.5 hours of 90% of the industrialized world.



Anchorage Airport, DOT&PF



Fairbanks Airport, DOT&PF
Photo courtesy of Davis Constructors



Scan QR code to learn more about AIAS, ANC, and FAI

Russia

Canada

AIAS
FAI & ANC

ICN
PVG
SZX
HKG
TPE
NRT

ORD
MEM
SDF
MIA

ANG
NUMBER 1
CARGO AIRPORT IN U.S.

NUMBER 3
CARGO AIRPORT IN THE WORLD

One System,
Two Airports

STRATEGIC STOPOVER:
TRANS-PACIFIC HUB FOR CARGO

9.5 FROM **90%** OF THE
HOURS FROM INDUSTRIALIZED
WORLD

