



U.S. Department  
of Transportation  
**Federal Highway  
Administration**

**Alaska Division**

February 20, 2018

P.O. Box 21648  
Juneau, AK 99802-1648  
(907) 586-7418  
(907) 586-7420  
[www.fhwa.dot.gov/akdiv](http://www.fhwa.dot.gov/akdiv)

Mr. Marc Luiken  
Commissioner  
Alaska Department of Transportation and Public Facilities  
PO Box 112500  
Juneau, AK 99811-2500

Dear Mr. Luiken: <sup>Marc</sup>

The Alaska Department of Transportation and Public Facilities (DOT&PF) submitted the *2017 DBE Program Shortfall Analysis and Action Plan* as required when the DBE program goal is not met. The program goal for FFY15-17 was 8.46% to be achieved through wholly race-neutral means and the DOT&PF achieved 6.90%.

The DOT&PF will be expected to put into action and further develop the race-neutral efforts outlined in the analysis to increase DBE participation and reach the FFY18-20 goal of 8.83% through wholly race-neutral means. The *2017 DBE Program Shortfall Analysis and Action Plan* is accepted.

As noted in my October 23, 2017 letter, the DOT&PF will need to submit to this office by March 31, 2018 a determination of whether the program goal of 8.83% will be achieved. This determination will need to include the methodology for projecting the level of achievement and what the expected achievement will be. Should the determination be that the program goal will not be achieved, the DOT&PF will need to submit a revised Good Faith Efforts program, a methodology for establishing project goals, and a plan for ensuring that the DOT&PF and the highway construction industry understands the application of project goals in a race-neutral environment.

Should you have any questions regarding the DBE program, please let me know. I can be reached at 907-586-7180.

Sincerely,

Sandra A. Garcia-Aline  
Division Administrator

cc: Sunny Haight, Acting Administrative Services Director  
Dennis Good, Program Manager, Civil Rights Office